



**M.Com. III Semester Degree Examination, April/May - 2023**

**COMMERCE**

**Competency Based Human Resource Management**

**(CBCS)**

Time : 3 Hours

Maximum Marks : 70

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**Note :** (i) Answer any **Five** of the following questions with question no. **1 (Q.1) Compulsory**.  
(ii) Each question carries **Fourteen** marks.

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1. Define Performance Management System. Discuss how individual goals are linked with organizational goals in detail. **14**
2. What is competency ? Explain the different types of human resource competency. **14**
3. Discuss various competency models and suggest suitable competency model for a company to measure performance level of employees. **14**
4. Explain the various applications of competency mapping. **14**
5. What is the role of competency in career progression ? Explain in detail. **14**
6. (a) Differentiate between competence and competency. **7**  
(b) Explain the importance of competency development. **7**
7. (a) How do you map competency in selection of employees ? Explain. **7**  
(b) Define Transformational Competency. Explain its process. **7**
8. (a) Explain the factors influencing succession competency. **5**  
(b) Discuss the Lancaster model of competency. **5**  
(c) Explain the various key performance indicators of employees. **4**

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